

Design & Appraisal Stage Quality Assurance Report

Form Status: Approved

Overall Rating:	Satisfactory
Decision:	Approve: The project is of sufficient quality to continue as planned. Any management actions must be addressed in a timely manner.
Portfolio/Project Number:	00133642
Portfolio/Project Title:	PVE & CT Capacities of State and Civil Society Actors
Portfolio/Project Date:	2021-03-15 / 2022-03-31

Strategic

Quality Rating: Exemplary

1. Does the project specify how it will contribute to higher level change through linkage to the programme's Theory of Change?

- 3:** *The project is clearly linked to the programme's theory of change. It has an explicit change pathway that explains how the project will contribute to outcome level change and why the project's strategy will likely lead to this change. This analysis is backed by credible evidence of what works effectively in this context and includes assumptions and risks.*
- 2:** The project is clearly linked to the programme's theory of change. It has a change pathway that explains how the project will contribute to outcome-level change and why the project strategy will likely lead to this change.
- 1:** The project document may describe in generic terms how the project will contribute to development results, without an explicit link to the programme's theory of change.

Evidence:

The Project's TOC is based on the fact that improved capacities and collaboration among state and civil society organisations in the targeted countries, guided by research evidence will contribute to the prevention of violent extremism and counter terrorism in the targeted West African countries. (Section II of the prodoc)

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_101 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_101.docx)	tizita.wondimu@undp.org	7/2/2021 8:25:00 AM

2. Is the project aligned with the UNDP Strategic Plan?

- 3: The project responds to at least one of the development settings as specified in the [Strategic Plan¹](#) and adapts at least one [Signature Solution²](#). The project's RRF includes all the relevant SP output indicators. (all must be true)
- 2: *The project responds to at least one of the development settings as specified in the Strategic Plan⁴. The project's RRF includes at least one SP output indicator, if relevant. (both must be true)*
- 1: The project responds to a partner's identified need, but this need falls outside of the UNDP Strategic Plan. Also select this option if none of the relevant SP indicators are included in the RRF.

Evidence:

Project responds to second development setting of the SP, i.e. Accelerate Structural Transformation for Sustainable Development. The RRF is also aligned with the SP Output, 3.2.1 National capacities strengthened for reintegration, reconciliation, peaceful management of conflict and prevention of violent extremism in response to national policies and priorities, although the indicators may not be relevant for the project. (RRF -Sec V. of the prodoc)

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_102 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_102.docx)	tizita.wondimu@undp.org	7/2/2021 9:15:00 AM

3. Is the project linked to the programme outputs? (i.e., UNDAF Results Group Workplan/CPD, RPD or Strategic Plan IRRF for global projects/strategic interventions not part of a programme)

- Yes
 No

Evidence:

It aligns with the CO's CPD Output 3.2 on strengthening capacities to prevent emerging issues such as violent extremism especially in northern Ghana and contributes to Ghana's UN Sustainable Development Partnership (UNSDP) Outcome 7 on Transparent, accountable institutions at all levels protecting the rights of all people.. It is also in line with SDG 16 (Target 16.1, 16.2, 16.6 and 16.a) with its focus on peace and stability. In addition, it aims to contribute to SDG target 5.5 on gender equality By incorporating a module on gender in the context of violent extremism as part of the training course, the research will also look at the gendered dimensions of violent extremism. (Sec II of the Pro doc)

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_103 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_103.docx)	tizita.wondimu@undp.org	7/2/2021 11:44:00 AM

Relevant

Quality Rating: **Exemplary**

4. Do the project target groups leave furthest behind?

- 3: *The target groups are clearly specified, prioritising discriminated, and marginalized groups left furthest behind, identified through a rigorous process based on evidence.*
- 2: The target groups are clearly specified, prioritizing groups left furthest behind.
- 1: The target groups are not clearly specified.

Evidence:

The project targets national border personnel and civil society actors in Benin, Togo, Ghana, Cote d'Ivoire and Burkina Faso. Please refer first paragraph on page 6 and Sec III page 8 of the Prodoc.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_104 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_104.docx)	tizita.wondimu@undp.org	7/2/2021 11:45:00 AM

5. Have knowledge, good practices, and past lessons learned of UNDP and others informed the project design?

- 3: *Knowledge and lessons learned backed by credible evidence from sources such as evaluation, corporate policies/strategies, and/or monitoring have been explicitly used, with appropriate referencing, to justify the approach used by the project.*
- 2: The project design mentions knowledge and lessons learned backed by evidence/sources but have not been used to justify the approach selected.
- 1: There is little, or no mention of knowledge and lessons learned informing the project design. Any references made are anecdotal and not backed by evidence.

Evidence:

The project has made reference to the different initiatives taken by different partners and the subsequent progresses made, justifying the approaches used by the project. Past efforts at border security trainings in the Sahel (2013) may be yielding fruit and underlining the need invest in increased and continuous training to consolidate the gains already made and further improving the capacities and skills of border agencies. (sec I of the prodoc and, page 5 and 6)

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_105 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_105.docx)	tizita.wondimu@undp.org	7/2/2021 11:46:00 AM

6. Does UNDP have a clear advantage to engage in the role envisioned by the project vis-à-vis national / regional / global partners and other actors?

- 3: *An analysis has been conducted on the role of other partners in the area where the project intends to work, and credible evidence supports the proposed engagement of UNDP and partners through the project, including identification of potential funding partners. It is clear how results achieved by partners will complement the project's intended results and a communication strategy is in place to communicate results and raise visibility vis-à-vis key partners. Options for south-south and triangular cooperation have been considered, as appropriate. (all must be true)*
- 2: Some analysis has been conducted on the role of other partners in the area where the project intends to work, and relatively limited evidence supports the proposed engagement of and division of labour between UNDP and partners through the project, with unclear funding and communications strategies or plans.
- 1: No clear analysis has been conducted on the role of other partners in the area that the project intends to work. There is risk that the project overlaps and/or does not coordinate with partners' interventions in this area. Options for south-south and triangular cooperation have not been considered, despite its potential relevance.

Evidence:

Section III of the project.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_106 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_106.docx)	tizita.wondimu@undp.org	7/2/2021 11:46:00 AM

Principled

Quality Rating: Highly Satisfactory

7. Does the project apply a human rights-based approach?

- 3: The project is guided by human rights and incorporates the principles of accountability, meaningful participation, and non-discrimination in the project's strategy. The project upholds the relevant international and national laws and standards. Any potential adverse impacts on enjoyment of human rights were rigorously identified and assessed as relevant, with appropriate mitigation and management measures incorporated into project design and budget. (all must be true)
- 2: *The project is guided by human rights by prioritizing accountability, meaningful participation and non-discrimination. Potential adverse impacts on enjoyment of human rights were identified and assessed as relevant, and appropriate mitigation and management measures incorporated into the project design and budget. (both must be true)*
- 1: No evidence that the project is guided by human rights. Limited or no evidence that potential adverse impacts on enjoyment of human rights were considered.

Evidence:

The project is guided by human rights such that through the empowerment of citizens on their rights and how to claim their rights through their full participation in the prevention of violent extremism and counterterrorism is important to the protection of the fundamental human rights of communities and increasing the ability and accountability of security institutions who are responsible for respecting, protecting and fulfilling rights to do same. (SESP)

List of Uploaded Documents			
#	File Name	Modified By	Modified On
1	SocialandEnvironmentalScreeningTemplate_8783_107 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8783_107.docx)	tizita.wondimu@undp.org	7/2/2021 11:48:00 AM

8. Does the project use gender analysis in the project design?

- 3: A participatory gender analysis has been conducted and results from this gender analysis inform the development challenge, strategy and expected results sections of the project document. Outputs and indicators of the results framework include explicit references to gender equality, and specific indicators measure and monitor results to ensure women are fully benefitting from the project. (all must be true)
- 2: *A basic gender analysis has been carried out and results from this analysis are scattered (i.e., fragmented and not consistent) across the development challenge and strategy sections of the project document. The results framework may include some gender sensitive outputs and/or activities but gender inequalities are not consistently integrated across each output. (all must be true)*
- 1: The project design may or may not mention information and/or data on the differential impact of the project's development situation on gender relations, women and men, but the gender inequalities have not been clearly identified and reflected in the project document.

Evidence:

Although the project results framework does not make explicit reference to gender quality, the Project aims to contribute to SDG target 5.5 on gender equality by incorporating a module on gender in the context of violent extremism as part of the training course, the research will also look at the gendered dimensions of violent extremism.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_108 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_108.docx)	tizita.wondimu@undp.org	7/2/2021 11:49:00 AM

9. Did the project support the resilience and sustainability of societies and/or ecosystems?

- 3: *Credible evidence that the project addresses sustainability and resilience dimensions of development challenges, which are integrated in the project strategy and design. The project reflects the interconnections between the social, economic and environmental dimensions of sustainable development. Relevant shocks, hazards and adverse social and environmental impacts have been identified and rigorously assessed with appropriate management and mitigation measures incorporated into project design and budget. (all must be true)*
- 2: The project design integrates sustainability and resilience dimensions of development challenges. Relevant shocks, hazards and adverse social and environmental impacts have been identified and assessed, and relevant management and mitigation measures incorporated into project design and budget. (both must be true)
- 1: Sustainability and resilience dimensions and impacts were not adequately considered.

Evidence:

The empowerment civil society and state security through the trainings to prevent violence is a step to building communities resilience against conflicts and violence. Refer Social and Environmental Screening and the Risk analysis.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	ANNEX2_8783_109 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ANNEX2_8783_109.docx)	tizita.wondimu@undp.org	7/2/2021 11:51:00 AM
2	SocialandEnvironmentalScreeningTemplate_8783_109 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8783_109.docx)	tizita.wondimu@undp.org	7/2/2021 11:50:00 AM

10. Has the Social and Environmental Screening Procedure (SESP) been conducted to identify potential social and environmental impacts and risks? The SESP is not required for projects in which UNDP is Administrative Agent only and/or projects comprised solely of reports, coordination of events, trainings, workshops, meetings, conferences and/or communication materials and information dissemination. [if yes, upload the completed checklist. If SESP is not required, provide the reason for the exemption in the evidence section.]

- Yes
- No
- SESP not required because project consists solely of (Select all exemption criteria that apply)
- 1: Preparation and dissemination of reports, documents and communication materials
 - 2: Organization of an event, workshop, training
 - 3: Strengthening capacities of partners to participate in international negotiations and conferences
 - 4: Partnership coordination (including UN coordination) and management of networks
 - 5: Global/regional projects with no country level activities (e.g. knowledge management, inter-governmental processes)
 - 6: UNDP acting as Administrative Agent

Evidence:

SESP conducted.

List of Uploaded Documents

#	File Name	Risk Category	Risk Requirements	Document Status	Modified By	Modified On
1	Social and Environmental Screening Template_8783_110 (http://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8783_110.docx)	Low		Final	tizita.wondimu@undp.org	7/2/2021 11:54:00 AM

Management & Monitoring

Quality Rating: **Highly Satisfactory**

11. Does the project have a strong results framework?

- 3: *The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators that measure the key expected development changes, each with credible data sources and populated baselines and targets, including gender sensitive, target group focused, sex-disaggregated indicators where appropriate. (all must be true)*
- 2: The project's selection of outputs and activities are at an appropriate level. Outputs are accompanied by SMART, results-oriented indicators, but baselines, targets and data sources may not yet be fully specified. Some use of target group focused, sex-disaggregated indicators, as appropriate. (all must be true)
- 1: The project's selection of outputs and activities are not at an appropriate level; outputs are not accompanied by SMART, results-oriented indicators that measure the expected change and have not been populated with baselines and targets; data sources are not specified, and/or no gender sensitive, sex-disaggregation of indicators. (if any is true)

Evidence:

Section V of the prodoc

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_111 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_111.docx)	tizita.wondimu@undp.org	7/2/2021 11:55:00 AM

12. Is the project's governance mechanism clearly defined in the project document, including composition of the project board?

- 3: The project's governance mechanism is fully defined. Individuals have been specified for each position in the governance mechanism (especially all members of the project board.) Project Board members have agreed on their roles and responsibilities as specified in the terms of reference. The ToR of the project board has been attached to the project document. (all must be true)
- 2: *The project's governance mechanism is defined; specific institutions are noted as holding key governance roles, but individuals may not have been specified yet. The project document lists the most important responsibilities of the project board, project director/manager and quality assurance roles. (all must be true)*
- 1: The project's governance mechanism is loosely defined in the project document, only mentioning key roles that will need to be filled at a later date. No information on the responsibilities of key positions in the governance mechanism is provided.

Evidence:

Although Members of the project boards are listed, there is no evidence that they have agreed on their roles and responsibilities. (Prodoc Section VIII and list of Board members)

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	SocialandEnvironmentalScreeningTemplate_8783_112 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8783_112.docx)	tizita.wondimu@undp.org	7/2/2021 11:55:00 AM
2	GOVERNINGBOARD_8783_112 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/GOVERNINGBOARD_8783_112.docx)	tizita.wondimu@undp.org	7/2/2021 11:56:00 AM

13. Have the project risks been identified with clear plans stated to manage and mitigate each risk?

- 3: *Project risks related to the achievement of results are fully described in the project risk log, based on comprehensive analysis drawing on the programme's theory of change, Social and Environmental Standards and screening, situation analysis, capacity assessments and other analysis such as funding potential and reputational risk. Risks have been identified through a consultative process with key internal and external stakeholders, including consultation with the UNDP Security Office as required. Clear and complete plan in place to manage and mitigate each risk, including security risks, reflected in project budgeting and monitoring plans. (both must be true)*
- 2: Project risks related to the achievement of results are identified in the initial project risk log based on a minimum level of analysis and consultation, with mitigation measures identified for each risk.
- 1: Some risks may be identified in the initial project risk log, but no evidence of consultation or analysis and no clear risk mitigation measures identified. This option is also selected if risks are not clearly identified, no initial risk log is included with the project document and/or no security risk management process has taken place for the project.

Evidence:

Refer the Risk Analysis, SESP and Capacity assessment.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	ANNEX2_8783_113 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/ANNEX2_8783_113.docx)	tizita.wondimu@undp.org	7/2/2021 11:56:00 AM
2	PCAT-KAIPTC.xlsm_8783_113 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/PCAT-KAIPTC.xlsm_8783_113.pdf)	tizita.wondimu@undp.org	7/2/2021 11:57:00 AM
3	SocialandEnvironmentalScreeningTemplate_8783_113 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/SocialandEnvironmentalScreeningTemplate_8783_113.docx)	tizita.wondimu@undp.org	7/2/2021 11:56:00 AM

Efficient

Quality Rating: Satisfactory

14. Have specific measures for ensuring cost-efficient use of resources been explicitly mentioned as part of the project design? This can include, for example:

- i) Using the theory of change analysis to explore different options of achieving the maximum results with the resources available.
- ii) Using a portfolio management approach to improve cost effectiveness through synergies with other interventions.
- iii) Through joint operations (e.g., monitoring or procurement) with other partners.
- iv) Sharing resources or coordinating delivery with other projects.
- v) Using innovative approaches and technologies to reduce the cost of service delivery or other types of interventions.

- Yes
 No

Evidence:

Section IV of the Prodoc

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_114 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_114.docx)	tizita.wondimu@undp.org	7/2/2021 11:59:00 AM

15. Is the budget justified and supported with valid estimates?

- 3: The project's budget is at the activity level with funding sources, and is specified for the duration of the project period in a multi-year budget. Realistic resource mobilisation plans are in place to fill unfunded components. Costs are supported with valid estimates using benchmarks from similar projects or activities. Cost implications from inflation and foreign exchange exposure have been estimated and incorporated in the budget. Adequate costs for monitoring, evaluation, communications and security have been incorporated.
- 2: *The project's budget is at the activity level with funding sources, when possible, and is specified for the duration of the project in a multi-year budget, but no funding plan is in place. Costs are supported with valid estimates based on prevailing rates.*
- 1: The project's budget is not specified at the activity level, and/or may not be captured in a multi-year budget.

Evidence:

Multi-year work plan - Sec VII of the prodoc.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_115 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_115.docx)	tizita.wondimu@undp.org	7/2/2021 12:00:00 PM

16. Is the Country Office / Regional Hub / Global Project fully recovering the costs involved with project implementation?

- 3: The budget fully covers all project costs that are attributable to the project, including programme management and development effectiveness services related to strategic country programme planning, quality assurance, pipeline development, policy advocacy services, finance, procurement, human resources, administration, issuance of contracts, security, travel, assets, general services, information and communications based on full costing in accordance with prevailing UNDP policies (i.e., UPL, LPL.)
- 2: *The budget covers significant project costs that are attributable to the project based on prevailing UNDP policies (i.e., UPL, LPL) as relevant.*
- 1: The budget does not adequately cover project costs that are attributable to the project, and UNDP is cross-subsidizing the project.

Evidence:

Multi-year work plan - Sec VII of the prodoc.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_116 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_116.docx)	tizita.wondimu@undp.org	7/2/2021 12:01:00 PM

Effective

Quality Rating: Needs Improvement

17. Have targeted groups been engaged in the design of the project?

- 3: Credible evidence that all targeted groups, prioritising discriminated and marginalized populations that will be involved in or affected by the project, have been actively engaged in the design of the project. The project has an explicit strategy to identify, engage and ensure the meaningful participation of target groups as stakeholders throughout the project, including through monitoring and decision-making (e.g., representation on the project board, inclusion in samples for evaluations, etc.)
- 2: Some evidence that key targeted groups have been consulted in the design of the project.
- 1: *No evidence of engagement with targeted groups during project design.*
- Not Applicable

Evidence:

The project will engage the various institutions and partners where applicable to agree on the implementation of activities to ensure commitment and sustainability.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_117 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_117.docx)	tizita.wondimu@undp.org	7/2/2021 12:02:00 PM

18. Does the project plan for adaptation and course correction if regular monitoring activities, evaluation, and lesson learned demonstrate there are better approaches to achieve the intended results and/or circumstances change during implementation?

- Yes
 No

Evidence:

The M&E plan -Section VI of the prodoc - gives details on expected corrective actions based on the findings of the M&E.

List of Uploaded Documents

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1	JSBPKO2020finalversionwithAnnex_8783_118 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_118.docx)	tizita.wondimu@undp.org	7/2/2021 12:03:00 PM

19. The gender marker for all project outputs are scored at GEN2 or GEN3, indicating that gender has been fully mainstreamed into all project outputs at a minimum.

- Yes
- No

Evidence:

Project outputs are scored at GEN1 (page 1 of the p rodoc)

Management Response:

The team will endeavour to bring in more detailed g ender aspects throughout the implementation of the project

List of Uploaded Documents

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1	JSBPKO2020finalversionwithAnnex_8783_119 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_119.docx)	tizita.wondimu@undp.org	7/2/2021 12:04:00 PM

Sustainability & National Ownership

Quality Rating: Satisfactory

20. Have national / regional / global partners led, or proactively engaged in, the design of the project?

- 3: National partners (or regional/global partners for regional and global projects) have full ownership of the project and led the process of the development of the project jointly with UNDP.**
- 2: The project has been developed by UNDP in close consultation with national / regional / global partners.
- 1: The project has been developed by UNDP with limited or no engagement with national partners.

Evidence:

As NIM project, National partners have full ownership of the project and led the process of the development of the project jointly with UNDP and Japan.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_120 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_120.docx)	tizita.wondimu@undp.org	7/2/2021 12:05:00 PM

21. Are key institutions and systems identified, and is there a strategy for strengthening specific / comprehensive capacities based on capacity assessments conducted?

- 3: The project has a strategy for strengthening specific capacities of national institutions and/or actors based on a completed capacity assessment. This strategy includes an approach to regularly monitor national capacities using clear indicators and rigorous methods of data collection, and adjust the strategy to strengthen national capacities accordingly.
- 2: A capacity assessment has been completed. There are plans to develop a strategy to strengthen specific capacities of national institutions and/or actors based on the results of the capacity assessment.
- 1: *Capacity assessments have not been carried out.*
- Not Applicable

Evidence:

Although the projects has the objective of strengthening capacity of border agency personnel and civil society actors to prevent and counter violent extremism and terrorism, Capacity assessment of these actors have not been carried out.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_121 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_121.docx)	tizita.wondimu@undp.org	7/2/2021 12:06:00 PM

22. Is there is a clear strategy embedded in the project specifying how the project will use national systems (i.e., procurement, monitoring, evaluations, etc..) to the extent possible?

- Yes
- No
- Not Applicable

Evidence:

The project will use NIM procedures.

List of Uploaded Documents

#	File Name	Modified By	Modified On
1	JSBPKO2020finalversionwithAnnex_8783_122 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_122.docx)	tizita.wondimu@undp.org	7/2/2021 12:06:00 PM

23. Is there a clear transition arrangement / phase-out plan developed with key stakeholders in order to sustain or scale up results (including resource mobilisation and communications strategy)?

- Yes
 No

Evidence:

The planned engagement, capacity building and collaboration with state institutions will ensure continuity and sustainability of the project initiative as it will complement the current efforts of states to build capacities to prevent and counter violent extremism and terrorism. Member states will be encouraged and guided where required to gradually incorporate the course package concepts and tools that will be developed into their respective training curricula. The participation of civil society organisations will also establish and strengthen efforts to improve relation between citizens in border communities with state security agencies for prevention and effective management of the menace. KAIPTC will also use the course package to continue to train after end of project. (Sec III of the prodoc - page 8)

List of Uploaded Documents

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1	JSBPKO2020finalversionwithAnnex_8783_123 (https://intranet.undp.org/apps/ProjectQA/QAFormDocuments/JSBPKO2020finalversionwithAnnex_8783_123.docx)	tizita.wondimu@undp.org	7/2/2021 12:07:00 PM

QA Summary/LPAC Comments

The LPAC approved the project. More details can be found in the LPAC minutes.